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Retirement System Characteristics and Compensating Wage Differentials in the Public Sector

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Abstract
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Keywords
retirement, wages, compensation, municipal employees, public sector, public policy

Disciplines
Human Resources Management | Labor Economics | Labor Relations

Comments
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RETIREMENT SYSTEM CHARACTERISTICS AND COMPENSATING WAGE DIFFERENTIALS IN THE PUBLIC SECTOR

RONALD G. EHRENBERG*

This paper presents evidence that a trade-off exists between wages and certain characteristics of retirement systems in the public sector. Cross-section econometric estimates for uniformed municipal employees, based upon data from two national surveys of municipalities, suggest that, other things equal, an increase in the contribution made by uniformed employees to their retirement system leads to a compensating increase in their salaries, while retirement systems with more "generous" characteristics are associated to some extent with lower salaries. The estimates also indicate that the extent of retirement system underfunding is related to employers' and employees' perceptions of the probability that promised retirement benefits will not be fully paid and that these perceptions too are reflected in compensating wage differentials. The author concludes that pension reform legislation in the public sector will be likely to have an impact on public sector wages and, therefore, careful consideration should be given to the design of such legislation.

In 1974, Congress passed a major piece of private sector pension reform legislation, the Employee Retirement Income Security Act (ERISA). ERISA was designed to increase the probability that private sector employees receive pensions. It included provisions requiring liberalized vesting rules, more stringent funding requirements, and increased fiduciary responsibility. The need for, and wisdom of, ERISA-type controls over public employees' retirement systems is currently under debate.1

Unfortunately, as with many other government regulations, public sector pension reform legislation would likely have unintended side effects.2 Because ERISA-type...
controls increase costs of providing pensions, one would expect governments to shift at least part of the increased costs to their employees in the form of lower wages. To the extent that the costs are not fully shifted, one would also expect lower levels of public employment and increased costs of public services (in the form of lower wages). Hence, it is not obvious a priori that such legislation is socially desirable. As a prelude to a more complete evaluation of the desirability of public sector pension reform legislation, this paper seeks to ascertain if a trade-off exists between retirement system characteristics and wages in the public sector.  

The Trade-Off in the Public Sector

Pension plans take many forms, but most can be categorized as either "defined-contribution plans" or "defined-benefit plans." In defined-contribution plans, the amount of money contributed to an employee's account at each point in time is determined by such criteria as the employee's wage or the firm's profits. These contributions are invested by the firm or its agent, and the employee receives no guarantee about the benefit levels that will be received upon retirement. Far more prevalent in the public sector than defined-contribution plans, however, are defined-benefit plans. In such plans, the worker is guaranteed a pension of a given amount per year upon retirement. The benefit level is often a function of one or more factors, such as an employee's years of service and the wage over his or her tenure with the government.

Defined-benefit pension plans are typically quite complex and contain numerous provisions. These include minimum age and/or service requirements for receipt of benefits upon retirement; vesting rules; rules that specify which salary level enters into the calculation of a retiree's benefits (final year's, average of final n years, career average, with or without overtime earnings, and so forth); required employee contribution rates to the retirement system; and a variety of rules that relate to special situations (such as early retirement provisions, disability benefit provisions, provisions for death benefits for death prior to retirement, and survivors' options). Fortunately, in most cases it is straightforward to calculate how changing a provision will alter the net contributions that an employer must make each period to an employee's pension fund account in order to keep the account fully funded. For example, increasing employees' required contribution rate will decrease

not addressed here. Undoubtedly, the phenomenon reflects both employees' risk aversion (preference for a certain nominal benefit level) and government officials' ability to underfund defined benefit plans. (See Gene Manly, "The Economics of Local Government Pensions and Pension Funding," *Journal of Political Economy*, Vol. 86, No. 3 (June 1978), pp. 517-28. Extension of ERISA to the public sector would eliminate the latter rationale.)


---

the employer's net pension costs, while increasing the generosity of the plan by increasing the level of retirement benefits that are received for each year of service will increase the employer's net pension costs, ceteris paribus. In general, the required employer net pension fund contribution per employee each period \( C \) will be a function of the employee's current wage rate \( W \) and of a vector \( R \) of retirement system characteristics.

\[
C = C(W, R)
\]

Previous studies of public sector wage determination have shown that variations in wage scales of public employees across cities can be explained by a vector of variables, \( X \), which represent the determinants of the demand for, and supply of, public employees in a city, the extent of power of public employee unions, the extent of the local government's monopsony power, and the structure of the local government (as, for example, mayor-council or city manager). Suppose that public employers are indifferent as to how their total labor costs are divided between wages and retirement system contributions; this will occur if each dollar that public employers devote to wages has the same impact on labor turnover, turnover costs, and employee productivity as each dollar that they devote to retirement system contributions. Under such conditions, the division of the compensation package between wages and nonwage labor costs (defined here for expository purposes to include only net pension contributions) would be determined by employee preferences, and wages would adjust across cities with identical characteristics \( X \) to equalize the total costs of public employees. Hence,

\[
W(X, R) + C(W, R) = \hat{W}(X).
\]

Here \( \hat{W} \) represents the wage scale function for public employees in cities without public employee retirement systems and \( W \) the function in cities with retirement systems. It immediately follows that for any retirement system provision \( R \),

\[
W/R = \frac{\partial C}{\partial R} - \frac{(\partial C/\partial W)}{(1 + (\partial C/\partial W))}.
\]

Since increases in public employee wage scales never reduce public employers' net pension fund liabilities per employee \( (\partial C/\partial W \geq 0) \), changing any retirement system provision in a manner that increases employers' net pension fund liabilities per employee will lead to a reduction in public employees' wage scales. That is, other things equal, public employers with more generous pension plans will pay lower wages than public employers with less generous, or no, pension plans. Holding the characteristics of cities \( X \) constant, market observations on public sector wages and retirement system characteristics would trace out the trade-off curve for municipal employers.

Clearly, this is a simplification. As Sherwin Rosen has superbly demonstrated, the observable market trade-off is a reduced form determined by the interaction of both employers' and employees' preferences. To identify the underlying structural model and estimate the implicit demand and supply "prices" of pension coverage would require a more detailed model that would include the roles of risk, tax treatment of pensions, differential rates of return on
governmental and individual investments, economies of scale in group provision of annuities, and the differential impact of pensions on turnover and turnover on productivity across cities. Discountedly, the available data do not permit me to identify the underlying structural equations that would be generated from such a model. As such, although I "maintain" the fiction that I am estimating the parameters of the employer trade-off curve to derive testable implications, it should be understood that I am actually estimating reduced-form market equilibrium equations below.

Empirical Analysis: 1973 Survey Data

Based upon the analytic framework presented in the previous section, I specify estimating equations of the form

\[ W_{ij} = \alpha_0 + \alpha_1 X_j + \alpha_2 R_j + \epsilon_j \]

Here \( W_{ij} \) represents the logarithm of the wage scale (entrance or maximum) of public employees in category \( i \) (police or firefighters) in city \( j \), \( X_j \) is a vector of variables expected to influence the wages of public employees in city \( j \), \( R_j \) is a vector of characteristics of the public employees' retirement system in city \( j \), \( \alpha_1 \) and \( \alpha_2 \) are vectors of coefficients, \( \alpha_0 \) is the intercept term, and \( \epsilon_j \) is a random error term. Variants of Equation 4 are estimated in this section using 1973 cross-section data on police and firefighters in cities with populations greater than 50,000. The data used in the analyses come from the micro data files underlying the U.S. Bureau of the Census, 1972 County and City Data Book (Washington, D.C.: G.P.O., 1973), and the International City Management Association, "1973 Survey of Personnel Policies in Municipal Police and Fire Departments."

The \( X_j \) are drawn from those variables that have been shown to influence public sector wages in previous studies of public sector wage determination. These include a measure of union power, the form of municipal government, and a set of sociodemographic and economic variables that represent the determinants of the fiscal capacity of a municipality, the relative preferences of a community for various public services, and alternative wages in the private sector. As with previous studies, the \( X_j \) do not include any measures of the "quality" of municipal employees in city; these data are unfortunately not available. To the extent that municipalities that offer high wages and generous retirement benefits can attract better applicants, and consequently higher quality employees, the omission of any "quality" variables may bias the estimates of the coefficients of the retirement system characteristics away from finding evidence of any compensating differentials.

The available retirement system characteristics in this first data set include whether police and firefighters belong to the same retirement system, whether the uniformed employees' retirement system is distinct from the system for other municipal employees, whether a compulsory retirement age exists, the minimum age an employee must attain to be eligible for regular retirement benefits, the percentage of salary that retirees receive for minimum regular retirement benefits, and the employees' retirement contributions as a fraction of their annual salary. While the first three retirement system characteristics are included primarily as controls, the latter three directly affect employers' net pension costs. It is straightforward to show that, ceteris paribus, an increase in the retirement age or the employees' contribution rate reduces employers' net pension costs and an increase in the plan's generosity increases it.12

Estimates of variants of Equation 4 that utilize the logarithms of annual police patrolmen and firefighters' entrance \( W_i \)

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11See, for example, the studies cited in footnote 8.

12See Barnow and Ehrenberg, "The Costs of Defined Benefit..."
Table 1. The Impact of Retirement System Parameters on Uniformed Employees Earnings: All Systems. *(standard errors in parentheses)

<table>
<thead>
<tr>
<th>Independent Variables</th>
<th>Police</th>
<th>Firefighter</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>IV</td>
<td>IV</td>
</tr>
<tr>
<td></td>
<td>( W_1 )</td>
<td>( W_2 )</td>
</tr>
<tr>
<td>( X_1 )</td>
<td>-0.007</td>
<td>-0.011**</td>
</tr>
<tr>
<td></td>
<td>(0.017)</td>
<td>(0.018)</td>
</tr>
<tr>
<td>( X_2 )</td>
<td>0.029</td>
<td>0.035**</td>
</tr>
<tr>
<td></td>
<td>(0.016)</td>
<td>(0.016)</td>
</tr>
<tr>
<td>( X_3 )</td>
<td>0.185*</td>
<td>0.210*</td>
</tr>
<tr>
<td></td>
<td>(0.070)</td>
<td>(0.074)</td>
</tr>
<tr>
<td>( X_4 )</td>
<td>0.107*</td>
<td>0.176*</td>
</tr>
<tr>
<td></td>
<td>(0.039)</td>
<td>(0.041)</td>
</tr>
<tr>
<td>( X_5 )</td>
<td>0.252*</td>
<td>0.301*</td>
</tr>
<tr>
<td></td>
<td>(0.055)</td>
<td>(0.058)</td>
</tr>
<tr>
<td>( X_6 )</td>
<td>0.265*</td>
<td>0.281*</td>
</tr>
<tr>
<td></td>
<td>(0.055)</td>
<td>(0.065)</td>
</tr>
<tr>
<td>( X_7 )</td>
<td>0.012*</td>
<td>0.086*</td>
</tr>
<tr>
<td></td>
<td>(0.018)</td>
<td>(0.015)</td>
</tr>
<tr>
<td>( X_8 )</td>
<td>0.015</td>
<td>0.044*</td>
</tr>
<tr>
<td></td>
<td>(0.009)</td>
<td>(0.010)</td>
</tr>
<tr>
<td>( X_9 )</td>
<td>0.011*</td>
<td>0.001*</td>
</tr>
<tr>
<td></td>
<td>(0.009)</td>
<td>(0.009)</td>
</tr>
<tr>
<td>( R_1 )</td>
<td>0.059*</td>
<td>0.003</td>
</tr>
<tr>
<td></td>
<td>(0.018)</td>
<td>(0.010)</td>
</tr>
<tr>
<td>( R_2 )</td>
<td>0.006</td>
<td>-0.008</td>
</tr>
<tr>
<td></td>
<td>(0.005)</td>
<td>(0.005)</td>
</tr>
<tr>
<td>( R_3 )</td>
<td>-0.004*</td>
<td>-0.003</td>
</tr>
<tr>
<td></td>
<td>(0.01)</td>
<td>(0.002)</td>
</tr>
<tr>
<td>( R_4 )</td>
<td>0.010</td>
<td>0.114</td>
</tr>
<tr>
<td></td>
<td>(0.025)</td>
<td>(0.215)</td>
</tr>
</tbody>
</table>

*Coefficient is significantly different from zero at the 0.05 level of significance with a two-tailed test.
**Coefficient is significantly different from zero at the 0.01 level of significance with a two-tailed test.

**Definition of variables:**
- \( X_1 \): formal parity agreement for police and firefighters; 0 = none
- \( X_2 \): wages determined by formal union negotiations; 0 = not
- \( X_3 \): logarithm of median family income in 1969
- \( X_4 \): logarithm of median-value owner-occupied houses in 1970
- \( X_5 \): logarithm of average hourly earnings of manufacturing production workers in 1969 (equals zero if not reported)
- \( X_6 \): average hourly earnings not reported; 0 = otherwise
- \( X_7 \): city-manager form of government; 0 = otherwise
- \( X_8 \): logarithm of 1969 population
- \( X_9 \): 1969 population density
- \( R_1 \): police and firefighters' retirement systems are the same; 0 = otherwise
- \( R_2 \): compulsory retirement age exists; 0 = otherwise
- \( R_3 \): minimum age for regular retirement in 1979
- \( R_4 \): minimum years service for regular retirement in 1979
Table 1. (Continued)

<table>
<thead>
<tr>
<th>Independent Variables</th>
<th>Police</th>
<th>Firefighter</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$W_1$</td>
<td>$W_2$</td>
</tr>
<tr>
<td>$R_1$</td>
<td>$-1.35^{**}$</td>
<td>$-1.17^{*}$</td>
</tr>
<tr>
<td></td>
<td>$(0.07)$</td>
<td>$(0.08)$</td>
</tr>
<tr>
<td>$R_2$</td>
<td>$0.63^{*}$</td>
<td>$0.75^{*}$</td>
</tr>
<tr>
<td></td>
<td>$(0.02)$</td>
<td>$(0.02)$</td>
</tr>
<tr>
<td>$R_3$</td>
<td>$2.98^{*}$</td>
<td>$3.17^{*}$</td>
</tr>
<tr>
<td></td>
<td>$(0.14)$</td>
<td>$(0.15)$</td>
</tr>
<tr>
<td>$R^2$</td>
<td>0.723</td>
<td>0.727</td>
</tr>
<tr>
<td>$n$</td>
<td>146</td>
<td>146</td>
</tr>
</tbody>
</table>

$R_3$: percentage of salary retirees receive for minimum regular retirement as of 1973

$R_2$: 1 = police (or firefighters) retirement system is different from civilian overtime employee's system; 0 = otherwise

$R_1$: police (or firefighters) retirement contributions as a fraction of their salary

$^{*}$ Coefficient and standard error have been multiplied by 100.


and maximum ($W_2$) salaries per 40 hour workweek, and the logarithms of an estimate of the present value of police patrolmen and firefighters' annual earnings as dependent variables are presented in Table 1. Definitions and sources of all the variables are given in this table, which uses data from all cities over 50,000 that reported information on wages and retirement system characteristics. Table 2 presents the coefficients of the retirement system characteristics obtained from similar regressions restricted to a subset of cities in which the uniformed employees' retirement systems are distinct from the systems for other municipal employees.

The coefficients of the $X_i$ variables found in Table 1 are of interest in their own right and warrant brief discussion. A formal parity agreement ($X_3$) decreases the police annual wage, but leads to an increase in the firefighter annual wage (standardized for hours of work). Firefighters' hourly wages are higher in cities with union contracts primarily because of the reduction in hours of work the unions have achieved (compare the coefficients of $X_3$ in columns 4 and 5 in Table 1 with those in columns 6 and 7). While annual wages are higher in cities in which a city manager is the chief operating officer ($X_7$), the differential vanishes for firefighters once we control for hours of work. These results are all consistent with previous studies of public sector wage determination, as are the coefficients of the other socioeconomic and demographic variables included in the analysis.

In the main, when significant the signs of the retirement system coefficients are as predicted. Increasing the fraction of their salaries that police and firefighters contribute to their retirement systems ($R_3$) reduces municipal employees' net pension costs, ceteris paribus, and does lead to an increase in their employees' wages. The results in Table 1 appear to indicate that firefighters are more successful than police in obtaining higher wages to compensate them for higher employee retirement contributions; however, once I restrict the sample to uniformed employee-specific systems (Table 2), their differential success vanishes. Indeed, one can not reject the hypothesis that police and firefighters are fully compensated for increased contributions (every one percentage point increase in their contribution rate leading to an increase in salaries of one percent) from these data.

As expected, increases in the percentage of salary police receive for minimum regular retirement ($R_3$) do significantly reduce wages, but the relationship is insignificant for firefighters. In cities with a compulsory
**Table 2. The Impact of Retirement System Parameters on Uniformed Employees Earnings: Uniformed Employee-Specific Systems.**
(standard errors in parentheses)

<table>
<thead>
<tr>
<th>Independent Variables</th>
<th>Police</th>
<th></th>
<th>Firefighters</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$W_1$</td>
<td></td>
<td>$W_1$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$W_2$</td>
<td></td>
<td>$W_2$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$\hat{W}_1$</td>
<td></td>
<td>$\hat{W}_1$</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$\hat{W}_2$</td>
<td></td>
<td>$\hat{W}_2$</td>
<td></td>
</tr>
<tr>
<td>$R_2$</td>
<td>.005</td>
<td>- .014</td>
<td>.050**</td>
<td>.006*</td>
</tr>
<tr>
<td></td>
<td>(.026)</td>
<td>(.027)</td>
<td>(.028)</td>
<td>(.028)</td>
</tr>
<tr>
<td>$R_3$</td>
<td>-.004*</td>
<td>-.002</td>
<td>-.002*</td>
<td>-.002</td>
</tr>
<tr>
<td></td>
<td>(.002)</td>
<td>(.002)</td>
<td>(.001)</td>
<td>(.002)</td>
</tr>
<tr>
<td>$R^4_3$</td>
<td>-.077</td>
<td>-.006</td>
<td>-.056</td>
<td>-.223</td>
</tr>
<tr>
<td></td>
<td>(.251)</td>
<td>(.258)</td>
<td>(.199)</td>
<td>(.399)</td>
</tr>
<tr>
<td>$R^5_3$</td>
<td>-.120</td>
<td>-.192*</td>
<td>.113</td>
<td>.133</td>
</tr>
<tr>
<td></td>
<td>(.066)</td>
<td>(.099)</td>
<td>(.103)</td>
<td>(.103)</td>
</tr>
<tr>
<td>$R_1$</td>
<td>1.611*</td>
<td>2.169*</td>
<td>1.484*</td>
<td>2.053*</td>
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<tr>
<td></td>
<td>(.561)</td>
<td>(.577)</td>
<td>(.519)</td>
<td>(.520)</td>
</tr>
<tr>
<td>$\hat{R}^2$</td>
<td>.690</td>
<td>.718</td>
<td>.703</td>
<td>.719</td>
</tr>
<tr>
<td>$n$</td>
<td>127</td>
<td>127</td>
<td>139</td>
<td>139</td>
</tr>
</tbody>
</table>

*a* All of the variables included in Table 1 were also included in each equation but, for brevity, their coefficients are not reported here. See Table 1 for variable definitions and source of data.

*b* Coefficient and standard errors have been multiplied by 100.

*Significant at .05 level with a two-tailed test.

**Significant at .10 level with a two-tailed test.

...
negative relationship is generated between wages and retirement ages that may well offset the positive relationship predicted by the previous model. Thus, the negative relationship between retirement age and public sector wages observed in this section is not necessarily inconsistent with the existence of a trade-off between retirement system characteristics and wages. Additional empirical evidence to support the "funding" hypothesis is presented below.

The Impact of Underfunding on the Wage-Pension Trade-Off

The empirical results just presented are based upon a model in which public employees expect to receive their promised pension benefits with certainty and in which public employers make sufficient contributions to retirement systems to keep the systems fully funded. Many public sector retirement systems are far from fully funded, however; the House Pension Task Force recently estimated that 75 percent of public employers were not funding at the levels required by ERISA and that the average funding deficiency was about $16,000 per worker. State constitutional guarantees of public employees' pension benefits notwithstanding, public employees may perceive that underfunding reduces the probability that they will receive some, or all, of their promised future retirement benefits. Consequently, they may demand higher current wages as the extent of underfunding increases. Moreover, to the extent that public employees perceive their underfunding to be "permanent," and not merely a way of shifting retirement system costs on to future generations of taxpayers, their net retirement system contributions will decrease and they should be "willing" to pay higher wages. Thus, the extent of underfunding should be allowed to influence the magnitude of the public sector wage-pension benefits trade-off.  

19The negative relationship may also arise because of simultaneous equations bias, since many of the factors that influence wages may also influence retirement system parameters. A strong union, for example, could achieve both a high wage scale and a low minimum retirement age, resulting in a spurious negative correlation between the two variables. Unfortunately, the available data are not rich enough to provide a set of variables that can be used to identify a structural system in which wage and retirement system characteristics are simultaneously determined. This problem is discussed in more detail below.  


13See J. Richard Aranson, "Projections of State and Local Trust Fund Financing" in David Ott, et al., State and Local Finances in the Last Half of the 1970's (Washington, D.C.: American Enterprise Institute, 1975); Alicia Munnell and Anna Connolly, "Funding Public Pensions: State-Local, Civil Service, and Military" mimeo (Federal Reserve Bank of Boston, October 1977) and Tilove, Public Employee Pension Funds, for a discussion of the funding problem. Although court decisions or constitutional requirements in some states (such as New York) forbid diminution of pension rights, it is difficult to see how these requirements are enforceable if state legislatures refuse to appropriate funds. If political jurisdictions shrink to the point that makes continual financing of their retirement systems impossible, or if local governments also face statutory or constitutional limits on their tax rates or debt ratios. Indeed, Phillip Dearborn, Pensions for Police and Firemen (Washington, D.C.: Labor Management Relations Service, 1974) notes that within the last fifteen years, two cities—Hamtramack, Michigan, and Lakewood, Ohio—have been at times unable to make pension payments to retirees. Robert Tilove, Public Employee Pension Funds, and Aranson, "Projections of . . . ," provide a more complete discussion of the possible relationship between underfunding of public retirement systems and retirement benefit security.  

16This view of underfunding should be contrasted with that of Munsey, "The Economics of . . . ," who treats underfunding as an intertemporal cost transfer, as reflecting the probability of nonpayment of benefits.  

18The argument in the text warrants elaboration: the actual effect of underfunding on wages depends upon both employers' and employees' perceptions, making a number of situations possible. First, employers may view underfunding as simply an intertemporal cost transfer. If this is the case, they would not be willing to offer higher wages in the event of underfunding increases. Moreover, to the extent that public employers perceive their underfunding to be "permanent," and not merely a way of shifting retirement system costs on to future generations of taxpayers, their net retirement system contributions will decrease and they should be "willing" to pay higher wages. Thus, the extent of underfunding should be allowed to influence the magnitude of the public sector wage-pension benefits trade-off.  

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Unfortunately, accurate estimates of the extent of underfunding of individual public sector retirement systems are scanty. However, even when funding data are not directly observable there is a way to "control" for the extent of underfunding in analyses of the trade-off. Elsewhere, I have presented a series of models of public sector retirement systems and for each derived the observable determinants, or correlates, of the extent of retirement system funding. The extent of retirement system funding is seen in these models to vary directly with the ratio of retirement system assets to current benefit payments, the ratio of the number of local government employees to the number of retirees receiving benefits, the ratio of the fraction of wages paid into the system by the employer and employees to the fraction of final wages received as retirement benefits by retirees, with the real rate of return on retirement system assets, and with the retirement age. Hence, each of these variables increases one would expect to observe public employees' wages decreasing if, in fact, the extent of funding is related to the probability of receipt of promised retirement benefits.

The negative relationship between the retirement age and wages observed in the previous section may well reflect the correlation of the former with the extent of underfunding. More confidence could be placed in this interpretation if the other correlates were also shown to influence public sector wages. Fortunately, data on them are available from the U.S. Bureau of the Census (1974) for a subset of the retirement systems in my sample. These data were merged with data from the two previous sources, thus permitting estimation of equations of the form

\[ W_i = \alpha_0 + \alpha_1 X_i + \alpha_2 R_i + \alpha_3 F_j + \epsilon_i \]

where \( F_j \) represents the vector of observable correlates of the extent of retirement system underfunding, other than the retirement age. Estimates of the coefficients of these correlates \((F_j)\) are found in Table 9.

Perhaps due to the relatively small sample sizes, the coefficients tend to be statistically insignificantly different from zero. When significant, however, they have the correct sign: An increase in the estimated rate of return on assets \((F_2)\) does tend to reduce wages, while an increase in the ratio of retired system members to active system members \((F_3)\) does tend to increase wages. Similarly, an increase in annual benefits paid to each retired member in relation to the system's annual receipts per active member \((F_5)\) does tend to increase firefighters' wages as predicted. Each of these results is consistent with what we would expect if these variables were correlates of the extent of system underfunding.

While the results of this section are not totally unambiguous, they do support the view that these correlates are useful proxies for the extent of retirement system underfunding. Furthermore, the extent of underfunding does appear to be related to employees' (and employees') perceptions of the probability that promised retirement benefits will not be fully paid, and these perceptions are reflected in compensating wage differentials.

---

20 The inclusion of the funding variables \((F)\) and the small sample sizes caused many of the coefficients of the retirement system variables \((R)\) to become insignificant. However, those that remained statistically significant had the same signs as they did in Table 1.

21 The data unfortunately did not permit me to include unrealized capital gains in \(F_2\).

22 Elsewhere, my colleague, Robert S. Smith, has
Table 3. The Impact of Retirement System Parameters on Uniformed Employees Earnings: Extent of Funding Coefficients
(standard errors in parentheses)

<table>
<thead>
<tr>
<th>Independent Variable</th>
<th>Police</th>
<th>Firefighter</th>
<th>W_1</th>
<th>W_2</th>
<th>W_1</th>
<th>W_2</th>
<th>W_1</th>
<th>W_2</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>V_1</td>
<td>V_2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All Systems</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>F_1</td>
<td>.016</td>
<td>- .209</td>
<td>.083</td>
<td>-.045</td>
<td>.093</td>
<td>-.075</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(.065)</td>
<td>(.058)</td>
<td>(.050)</td>
<td>(.050)</td>
<td>(.068)</td>
<td>(.067)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>F_2</td>
<td>.003</td>
<td>-.003</td>
<td>-.016</td>
<td>-.044**</td>
<td>.024</td>
<td>.005</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(.065)</td>
<td>(.004)</td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.022)</td>
<td>(.021)</td>
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<td></td>
</tr>
<tr>
<td>F_3</td>
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<td>-.022</td>
<td>.399**</td>
<td>.241**</td>
<td>.341*</td>
<td>.262**</td>
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<tr>
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<td>(.035)</td>
<td>(.122)</td>
<td>(.121)</td>
<td>(.151)</td>
<td>(.161)</td>
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<td>F_4</td>
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<td>-.030</td>
<td>-.017</td>
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<tr>
<td></td>
<td>(.040)</td>
<td>(.140)</td>
<td>(.048)</td>
<td>(.048)</td>
<td>(.060)</td>
<td>(.061)</td>
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<td></td>
</tr>
<tr>
<td>F_5</td>
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<td>.006</td>
<td>-.016</td>
<td>.059*</td>
<td>.039</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(.018)</td>
<td>(.016)</td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.022)</td>
<td>(.023)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>n/DOF</td>
<td>66/41</td>
<td>66/41</td>
<td>75/50</td>
<td>75/50</td>
<td>75/50</td>
<td>75/50</td>
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<td></td>
</tr>
</tbody>
</table>

Uniformed Employee Specific Systems

<table>
<thead>
<tr>
<th></th>
<th>Police</th>
<th>Firefighter</th>
<th>W_1</th>
<th>W_2</th>
<th>W_1</th>
<th>W_2</th>
<th>W_1</th>
<th>W_2</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>V_1</td>
<td>V_2</td>
<td></td>
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</tr>
<tr>
<td>F_1</td>
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<td>.084</td>
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<tr>
<td></td>
<td>(.250)</td>
<td>(.160)</td>
<td>(.076)</td>
<td>(.077)</td>
<td>(.164)</td>
<td>(.112)</td>
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<td></td>
</tr>
<tr>
<td>F_2</td>
<td>-.006</td>
<td>-.012</td>
<td>-.020</td>
<td>-.041*</td>
<td>.019</td>
<td>-.022</td>
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<td></td>
</tr>
<tr>
<td></td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.025)</td>
<td>(.027)</td>
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<td></td>
</tr>
<tr>
<td>F_3</td>
<td>.005**</td>
<td>.250**</td>
<td>.259*</td>
<td>.239**</td>
<td>.319**</td>
<td>.269</td>
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<tr>
<td></td>
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<td>(.194)</td>
<td>(.127)</td>
<td>(.126)</td>
<td>(.172)</td>
<td>(.167)</td>
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<td>-.062</td>
<td>-.011</td>
<td>-.086</td>
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<tr>
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<td>(.349)</td>
<td>(.177)</td>
<td>(.178)</td>
<td>(.291)</td>
<td>(.280)</td>
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<td></td>
</tr>
<tr>
<td>F_5</td>
<td>.013</td>
<td>-.024</td>
<td>.008</td>
<td>-.010</td>
<td>.019*</td>
<td>.030</td>
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<td></td>
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<tr>
<td></td>
<td>(.018)</td>
<td>(.018)</td>
<td>(.017)</td>
<td>(.018)</td>
<td>(.021)</td>
<td>(.020)</td>
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<td></td>
</tr>
<tr>
<td>n/DOF</td>
<td>58/29</td>
<td>58/29</td>
<td>62/38</td>
<td>62/38</td>
<td>62/38</td>
<td>62/38</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

a Also included in the analysis were those exogenous variables found in Table 1, as well as dichotomous variables for the nonreporting of each of the funding proxies.

b Definitions of I variables:
F_1 = proportion of the retirement system's members covered by the social security system in 1977
F_2 = retirement system's realized earnings on investments divided by the retirement system's assets in 1971
F_3 = retirement system's retired members divided by its active members in 1971
F_4 = retirement system's assets divided by retirement system's annual benefit payments in 1971
F_5 = retirement system's benefit payments per retired member divided by its return on active member in 1971
Coefficient multiplied by 100.
* Significant at the .05 level with a two-tailed test.
** Significant at the .10 level with a two-tailed test.


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Empirical Analysis: 1974–75 Survey Data

The data analyzed in the previous two sections, although supportive of the view that a trade-off exists between public sector wages and retirement system characteristics,
contain information on only a limited set of retirement system characteristics, none of which would likely be affected by public sector pension reform legislation. Moreover, the data are restricted to police and firefighters. No information for other functional categories of employees is presented.

To remedy these shortcomings, I now present analyses of data from the International City Management Association's 1974-75 Survey of U.S. Municipality Employee Benefits (see U.S. Conference of Mayors, Third National Survey . . . , for a description). These data have the advantages of containing a large number of observations, covering sanitation employees as well as police and firefighters, and containing information on a much richer set of retirement system characteristics. Their disadvantages are that they do not contain data on either unionization or employees' contributions to the retirement system and that they contain data on average annual earnings, rather than minimum and maximum wage scales. Average earnings may differ across cities because of differences in the seniority structures of the cities' work forces, and the omission of important explanatory variables, such as unionization and employee contributions, may bias the remaining coefficients. Nevertheless, because of the richer set of retirement system characteristics available, these data are a useful supplement to those analyzed in the previous section.

Table 4 presents estimates of variants of Equation 4 that utilize these data for a sample of cities over 25,000 in population for which data on the vector of variables X were available. Also included in the table in brackets are the implied coefficients from a canonical correlation analysis; I will return to these latter coefficients shortly. Unambiguous implications about the signs of several of the retirement system coefficients can be drawn and these are the variables upon which the discussion will center.

Unlike with the earlier data, increases in the minimum regular retirement age (r9) are significantly positively related to wages for both police and firefighters here, as predicted. When overtime pay is included in average salary used to calculate retirement benefits (r9), it increases employers' net costs of providing pensions and should thus reduce wages. This in fact occurs for firefighters. Similarly, if the calculation of retirement benefits uses a higher percentage multiple for earnings above a fixed level (r10), this should increase retirees' benefits and employers' costs, ceteris paribus, and reduce wages—which occurs for police. The existence of monthly deferred vested retirement benefits for individuals who leave service prior to retirement (r11) also increases employers' costs of pensions and should, and does, lead to lower wages. All these results are consistent with the existence of a trade-off between wages and retirement system characteristics.

In contrast, many retirement system characteristics one would expect to influence wage levels prove consistently to be insignificant. For example, in a period of inflation, or if wages increase with age, the smaller the number of years’ salary used in the calculation of W*, the higher retirement benefits and employers' costs will be and hence the lower wages should be. Relative to the omitted category (W* equal to the final year's wage), the coefficients of r, (W* equal to a 3- or 5-year average) and r (W* equal to a 10-year or career average) should therefore be positive. While in the main they are, the coefficients are never significant. Similarly, postretirement cost-of-living adjustments in retirement benefits should increase employers' net pension costs and lead them to pay lower wages. Yet coefficients of that variable are all insignificant and as a result the variable does not even appear in Table 4. Finally, the fraction of average pay retirees receive for normal retirement (r12) is never significant.

The insignificant coefficients of these retirement system characteristics may be due to collinearity among the various characteristics. What is more disturbing is that increasing the number of years of service required for regular retirement (r9) leads to a reduction in wages, and the existence of...

---

4The equations reported in Table 4 use fractions of pay after 25 years of service. Substitution of the fractions after 15 or 35 years, or use of all three fractions simultaneously does not alter this conclusion.
### Table 4. The Impact of Retirement System Parameters on the Average Earnings of Uniformed Employees: 1975 Survey Data.

(standard errors in parentheses)

<table>
<thead>
<tr>
<th>Variables</th>
<th>P</th>
<th>F</th>
<th>FA</th>
<th>S</th>
</tr>
</thead>
<tbody>
<tr>
<td>$X_1$</td>
<td>0.051*</td>
<td>0.056*</td>
<td>0.053*</td>
<td>0.028</td>
</tr>
<tr>
<td></td>
<td>(0.041)</td>
<td>(0.002)</td>
<td>(0.002)</td>
<td>(0.021)</td>
</tr>
<tr>
<td>$X_2$</td>
<td>0.001*</td>
<td>0.002*</td>
<td>0.002*</td>
<td>0.001</td>
</tr>
<tr>
<td></td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
</tr>
<tr>
<td>$X_3$</td>
<td>0.116*</td>
<td>0.164*</td>
<td>0.123*</td>
<td>0.105</td>
</tr>
<tr>
<td></td>
<td>(0.159)</td>
<td>(0.175)</td>
<td>(0.175)</td>
<td>(0.175)</td>
</tr>
<tr>
<td>$X_4$</td>
<td>0.011*</td>
<td>0.007*</td>
<td>0.007*</td>
<td>0.001</td>
</tr>
<tr>
<td></td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
</tr>
<tr>
<td>$X_5$</td>
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<td>0.002*</td>
<td>0.002*</td>
<td>0.001</td>
</tr>
<tr>
<td></td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
<td>(0.000)</td>
</tr>
<tr>
<td>$X_6$</td>
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<td>0.053*</td>
<td>0.053*</td>
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<td></td>
<td>(0.097)</td>
<td>(0.100)</td>
<td>(0.100)</td>
<td>(0.100)</td>
</tr>
<tr>
<td>$X_7$</td>
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<td>0.028*</td>
<td>0.028*</td>
<td>0.011</td>
</tr>
<tr>
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<td>(0.029)</td>
<td>(0.029)</td>
<td>(0.029)</td>
<td>(0.029)</td>
</tr>
<tr>
<td>$r_1$</td>
<td>-0.025</td>
<td>-0.025</td>
<td>-0.025</td>
<td>-0.025</td>
</tr>
<tr>
<td></td>
<td>(0.029)</td>
<td>(0.029)</td>
<td>(0.029)</td>
<td>(0.029)</td>
</tr>
<tr>
<td>$r_2$</td>
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<td>0.031</td>
<td>0.031</td>
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</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_3$</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_4$</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_5$</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_6$</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_7$</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
<td>0.031</td>
</tr>
<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
</tr>
<tr>
<td>$r_8$</td>
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<td>0.031</td>
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<tr>
<td></td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
<td>(0.031)</td>
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</tbody>
</table>

*The $X_j$ are defined as in Table 1. In addition, $P$ = police average earnings; $F$ = fire average earnings; $FA$ = fire average earnings per 40 hour week; $S$ = sanitation average earnings.

and

- $r_1$ = employees covered by social security; 0 = not covered
- $r_2$ = city retirement system; 0 = county or state system
- $r_3$ = minimum age for regular retirement if both age and service requirement exist; 0 = otherwise
- $r_4$ = minimum years of service for regular retirement if both age and service requirement exist; 0 = otherwise
- $r_5$ = minimum age for regular retirement if only age requirement exists; 0 = otherwise
- $r_6$ = minimum years of service for regular retirement if only service requirement exists; 0 = otherwise
- $r_7$ = normal retirement based on last 3 or 5 years average salary; 0 = otherwise
- $r_8$ = normal retirement based on career average or last 10 years average salary; 0 = otherwise

*Implied coefficients from the canonical correlation analysis.

**Coefficient and standard error have been multiplied by 100.

Significant at the .05 level with a two-tailed test.

**Significant at the .10 level with a two-tailed test.

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Table 4. (Continued)

<table>
<thead>
<tr>
<th>Variables</th>
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<th>F</th>
<th>FA</th>
<th>S</th>
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<td>( r_9 )</td>
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<td>-0.067*</td>
<td>-0.067**</td>
<td>-0.010</td>
</tr>
<tr>
<td>(0.025)</td>
<td>(0.021)</td>
<td>(0.035)</td>
<td>(0.042)</td>
<td></td>
</tr>
<tr>
<td>( r_{10} )</td>
<td>-0.082*</td>
<td>-0.029</td>
<td>-0.080</td>
<td>-0.008</td>
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<td>(0.012)</td>
<td>(0.032)</td>
<td>(0.038)</td>
<td>(0.034)</td>
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</tr>
<tr>
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<td>-0.016</td>
<td>-0.010</td>
<td>-0.017</td>
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<td>(0.037)</td>
<td>(0.056)</td>
<td>(0.090)</td>
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</tr>
<tr>
<td>( r_{12} )</td>
<td>0.003</td>
<td>-0.056</td>
<td>0.051**</td>
<td>-0.070**</td>
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<td>(0.043)</td>
<td>(0.050)</td>
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<td>-0.075</td>
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<td>(0.027)</td>
<td>(0.036)</td>
<td>(0.012)</td>
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<tr>
<td>( r_{14} )</td>
<td>0.058**</td>
<td>-1.141</td>
<td>0.014</td>
<td>-0.016</td>
</tr>
<tr>
<td>(0.011)</td>
<td>(0.025)</td>
<td>(0.055)</td>
<td>(0.015)</td>
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<tr>
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<td>(0.022)</td>
<td>(0.049)</td>
<td>(0.043)</td>
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</tr>
<tr>
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<td>-0.050</td>
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<td>(0.030)</td>
<td>(0.135)</td>
<td>(0.100)</td>
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<tr>
<td>( r_{17} )</td>
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<td>0.100</td>
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<td>-0.179</td>
</tr>
<tr>
<td>(0.015)</td>
<td>(0.138)</td>
<td>(0.229)</td>
<td>(0.227)</td>
<td></td>
</tr>
</tbody>
</table>

\[ r_9 \] slope and pay included in the average salary used to calculate retirement benefits; 0 not included.
\[ r_{10} \] Retiree benefits use higher percentage multiple against earnings above a fixed level; 0 otherwise.
\[ r_{11} \] Retirement benefits are reduced by social security; 0 otherwise.
\[ r_{12} \] Monthly annuity exists for non-service related disability; 0 otherwise.
\[ r_{13} \] Monthly deferred vested retirement benefits exist for those leaving service prior to normal retirement; 0 otherwise.
\[ r_{14} \] Monthly survivors' annuity exists for non-service related deaths; 0 otherwise.
\[ r_{15} \] Lump sum death benefit exists for non-service related death; 0 otherwise.
\[ r_{16} \] If not reported retirement benefit level; 0 otherwise.
\[ r_{17} \] Fraction of average pay for normal retirement after 25 years of service if average annual earnings were \$10,000.


either monthly survivors' benefits \( r_{14} \) or lump-sum death benefits \( r_{15} \) for non-service-related deaths leads to an increase in wages. Each of these variables' effects is opposite in sign to my prior expectation, based upon knowledge of their effects on employers' net pension costs.

It is of course possible that these parameter estimates are subject to simultaneous equations' bias; many of the exogenous factors that influence wages may also influence the retirement system characteristics. In the absence of a data set that is sufficiently rich to provide a set of variables that can be used to identify a structural system in which wages and retirement system characteristics are simultaneously determined, I adopt a second-best approach to try to control for this problem. Recall that we are estimating

variants of Equation 4 and the statistical problem is that the vector \( R_j \) may be correlated with the error term \( u_j \). Now if Equation 4 holds, it must be true that

\[ (W_i - W_i) = \alpha_1 (R_j - \bar{R}) + u_j \]

where the bars indicate the mean values of the variables in the sample.

In this form, the vectors of parameters \( \alpha_1 \) and \( \alpha_2 \) can be estimated using canonical correlation analysis. Since the wage and retirement system characteristic variables are now on the "same side" of the equation, simultaneous equations' bias should be eliminated. Moreover, as the parameters from canonical correlation analyses are unique only up to a multiple, we can normalize the resulting coefficients, setting the
The parameter of the deviation of the logarithm of earnings from its sample mean \((W_{ij} - \bar{W})\) equal to one so as to make the other coefficients comparable to the regression coefficients found in Table 4. Although there are no significance tests for individual coefficients in canonical correlation analysis comparable to the t-tests of regression analysis, and the coefficients in this analysis cannot be given any structural interpretation, the magnitudes of the corresponding coefficients should suggest whether the estimates in Table 4 were subject to simultaneous equations bias.

The bracketed coefficients in Table 4 are the implied coefficients from the canonical correlation analyses that correspond to the regression coefficients. The coefficients have been normalized by setting the wage coefficient equal to one and the signs reported as if all variables other than the wage variable were on the right-hand side of the equation. In the main, when the retirement system variables were statistically significant and of the correct sign before \((r_p, r_n, r_{10}, \text{ and } r_{15})\), the corresponding coefficient from the canonical correlation analyses is of approximately the same magnitude and of the same sign. In contrast, several of the retirement system characteristics coefficients that were statistically significant and of the wrong sign before were now smaller in absolute value \((r_4)\) or actually change sign \((r_{15})\). These results suggest that the coefficients in Table 4 that had signs that I did not expect may well have been subject to simultaneous equations bias. However, until a richer data set that allows one to build a more complete model becomes available, no definitive conclusions can be reached on this point.

**Concluding Remarks**

The results presented in this paper support the proposition that, holding other variables constant, increases in uniformed employees' retirement system contributions lead to compensating increases in their salaries. They also support the hypothesis that, other things equal, more "generous" retirement system parameters are associated with salaries for police and firefighters that, if not completely compensating, are at least lower than would otherwise be expected. Finally, they provide support for the view that the extent of retirement system underfunding is related to employers' and employees' perceptions of the probability that promised retirement benefits will not be fully paid, and that these perceptions are reflected in compensating wage differentials. The evidence on the latter two points, however, is not totally unambiguous.

Unfortunately, the retirement system parameters most likely to be affected by a public sector variant of ERISA (vesting rules, funding requirements, and standards for fiduciary responsibility) were not reported in the several data sets used in this paper. Hence, I cannot directly translate my results into definitive quantitative statements about the effects of any proposed public sector pension reform legislation. Nevertheless, my results do support the proposition that a trade-off exists between wages and retirement system characteristics in the public sector and suggest that such legislation will likely have an impact on future levels of public sector wages. To the extent that fully compensating wage differentials do not exist, such legislation will also have an impact on public sector employment levels and the taxes needed to finance state and local public services.

Clearly, additional studies should be undertaken in the future to improve the precision of my estimates of the trade-off, hopefully using data sets that permit one to establish parameters for retirement systems in a manner amenable to policy simulations. If better data sets become available, one could ideally include other nonwage compensation items in the analysis and also estimate the wage-nonwage compensation trade-off in the context of a more complete structural model of the implicit market for nonwage compensation, as discussed in Sherwin Rosen's "Hedonic Price..." paper.

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2Robert S. Smith and I had hoped to analyze the data that underly U.S. House of Representatives, Pension Task Force Report, which contain unpublished information on funding and vesting provisions. Unfortunately, the House Subcommittee which collected the data decided in May 1978 to keep it confidential and formally refused to grant us access to it.